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Hospital	City / Town		County	Teaching Status [1] Fiscal Year Er		Number of Months Data	
Cambridge Health Alliance	(Cambridge	Middlesex	Teaching	06 / 30	12	
Financial Performance Indicators	FY05	FY06	FY07	FY08	FY09	MA Industry Median FY09	NorthEast US Median FY08 [2]
Profitability Operating Margin Non-Operating Margin Total Margin	-4.58% 1.48% -3.10%	1.33%	1.22%	1.25%	-8.13% 1.17% -6.96%	1.9% 0.2% 2.2%	0.9% 0.07% 0.9%
Operating Surplus (Loss) Total Surplus (Loss)	(\$18,656,427) (\$12,635,232)	, ,	,	, ,	(\$43,169,935) (\$36,959,136)		
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	0.70 27.65 110.17	24.17	1.37 23.83 60.06	17.63	0.79 16.79 59.70	1.50 40 57	1.55 46.2 60.3
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	1.39 6.83% 37.95%	6.53%	23.66%	-0.30%	-0.50 -5.05% 39.63%	3.0 20.4% 37.9%	2.7 12.5% 47.9%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$125,263,442 \$22,145,696 \$370,719,622	\$126,606,492 \$28,331,553 \$414,201,753	\$193,558,243 \$21,345,113 \$473,586,987	\$164,014,968 \$15,258,053 \$485,330,395	\$128,340,961 \$17,648,909 \$473,952,650	 	

FY09 filing based on hospital's audited financial statements

Data Sources: FY05 - FY09 data drawn from DHCFP annual filing and are reconciled to Audited Financial Statements or to hospitals supporting documentation. DHCFP filings may not reflect all financial resources available to a hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information should be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
 [2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.
 [3] Blank values indicate a facility with no current long term debt in the period covered.
 [4] Blank values indicate a facility with no long term debt net of current portion in the period covered.

- 5] Net Patient Service Revenue includes Premium Revenue.